## I, S. David Plummer, herby declare:

- 1. I am one of the founders of, and am currently a member of, Strategic Opportunity Solutions, LLC ("SOS"), a Utah limited liability company with its principal place of business in Farmington, Utah. I have personal knowledge of the matters declared herein, am over the age of eighteen, and if called as a witness would be competent to testify about the matters declared herein.
  - 2. Since 2002, SOS has done business as Buffalo Ranch.
  - 3. SOS has never:
    - a. Qualified to do business in California;
    - b. Owned or leased real or personal property in the state of California;
    - c. Owed or been required to pay taxes in the state of California;
    - d. Maintained an office in the state of California;
    - e. Had employees or contractors who resided or were domiciled in the state of California;
    - f. Conducted business with any of the plaintiffs;
    - g. Conducted any horse breeding operations within California;
    - h. Conducted advertising (print, radio, TV, or online) that was directed or circulated to only California residents or a small number of states including California;
    - i. Conducted promotions directed only to California residents or a small number of states including California; or
    - j. Sponsored events in California or a small number of states including California.
- 4. It would be burdensome to SOS to defend this action in this Court because SOS does not maintain an office in this state, and its employees, managers, and members who may serve as potential witnesses all reside or are domiciled in Utah or Texas. Moreover, all of SOS' documents are located at either its Utah or Texas facilities.

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I declare under penalty of perjury that the foregoing is true and correct. Executed on June 22, 2007, at Farmington, Utah. S. David Plummer DECLARATION OF S. DAVID PLUMMER C 07-2552